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DD/S&amp;T# 1877-72

21 June 1972

MEMORANDUM FOR: Deputy Director for Intelligence  
 Deputy Director for Plans  
 Deputy Director for Support  
 Office Directors, Directorate of Science  
 and Technology

SUBJECT Permanent Panels, Technical Coordinating Committee

1. This supplements my memorandum of the same subject dated 26 May by establishing nine additional Panels of the Technical Coordinating Committee. Under the guidance of the Technical Coordinating Committee, the Panels will maintain a continuous overview of the area assigned to them and will be prepared at any time to produce for the Committee and the R&D Board, a comprehensive status report of their area of responsibility, including:

- A. A statement of long-range technical objectives.
- B. An inventory and assessment of current capability within the Agency.
- C. An inventory of on-going and programmed R, D & E programs.
- D. An evaluation of the adequacy of these programs to include:
  - (1) Existing technologic opportunities which should be but are not currently funded or programmed.
  - (2) Limiting technologic gaps for which no solution is currently foreseen.
  - (3) Identification and explanation of desirable redundancies which may exist in the program.
  - (4) Identification of programs which are unnecessarily duplicative.
  - (5) Identification of policy, political or internal organizational problems, which limit the effectiveness of the program.
- E. Recommended actions and programs.

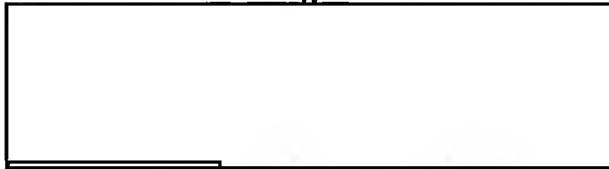
2. I would like the first report from each of these Panels submitted to the Chairman of the TCC by 28 July 1972. Thereafter the Panels should maintain an updated copy of their status report in the office of the Technical Coordinating Committee chairman.

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3. I will look forward to the cooperation and support  
of your operating elements as these Panels seek their help in  
defining our capabilities and needs.

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Carl E. Duckett  
Deputy Director  
for  
Science and Technology

Attachment

List of Panel Membership

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Approved For Release 2002/06/24 : CIA-RDP75B00514R000200220014-6

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